

Appendix 2: example Dash Board for monitoring delivery

Place								
Infrastructure Funding Packages								
Last updated on	28/08/2018	Programme Status		Number of at risk projects	3			
Activity	Lead	Organisation	What do we want to achieve in 2018-19? (Outcomes)	Status of Outcomes (RAG)	When did we start the activity?	When do we expect to finish the activity?	Delivery Risks	Progress Summary
Placed Based Funding Packages for Urban Centres & Major Growth Areas	Colin Blackburn	SCRCA / Cushman & Wakefield	Confirmation of place based packages, and advanced discussions with Govt on a related Devolution Deal and other partners' ownership and funding alignment		ongoing	ongoing	Funding partners do not buy-in or contribute to place based funding packages	The IIP Investable Opportunities commission has been completed, which has been the first phase in identifying the opportunities in the Urban Centres and Major Growth Areas, including potential requirements for funding packages to deliver these. consideration being given to the next stage of more detailed work.
JESSICA	Ben Morley	JESSICA Board	ongoing investment in further commercial schemes, with delivery on the ground and jobs created		Summer 2017	ongoing	Availability of funding and defaulting on loan payments reducing recycle funding pot for reinvestment in further schemes	Funded schemes are being delivered and a review is being undertaken on further opportunities.
SCR Enterprise Zone Business Case	Colin Blackburn	SCRCA	tbc		05/07/1905	ongoing	Non-approval of SCR Business Case by Government limiting incentives and the attractiveness of the EZ for commercial development	Awaiting formal response from Government to the SCR Business Case, but Government officials have indicated that new EZs are not part of new Government policy. Business rate relief end on applicable EZ sites on the 31st March 2018. Mayor Jarvis has written to the SoS about the importance of the EZ proposals at the Airport but awaiting a formal response from the SoS.
SCR Enterprise Zone Annual Audit	Colin Blackburn	TBC Procurement underway	Updated position on EZ delivery performance		01/10/2018	30/01/2019	failure to appoint a consultant to undertake the Audit	Following three procurement process, a consultant has now been appointed to undertake the 2018/19 EZ Audit, which will be completed in February 2019 for reporting to HIEB in March 2019.
Land Acquisition Programme	Colin Blackburn	SCRCA / LAs	Acceleration in the delivery of additional commercial and housing development		tbc	tbc	lack of available finance and resources to acquire and manage additional land assets	Consideration is continuing to be given to the opportunities for land acquisitions to accelerate development in SCR Major Growth Areas following the Investable Propositions commission. No specific opportunities over an above schemes being considered through the IGF programme have been

Land & Assets and Joint Planning Approaches								
Last updated on	03/01/2019	Programme Status		Number of at risk projects	4			
Activity	Lead	Organisation	What do we want to achieve in 2018-19? (Outcomes)	Status of Outcomes (RAG)	When did we start the activity?	When do we expect to finish the	Delivery Risks	Progress Summary
SCE Estates Transformation Strategy	Nick Rousseau	Turner & Townsend	Agree an Estate Transformation Strategy and an Implementation Plan.		01/03/2018	30/01/2019	Getting agreement across partners on the Strategy and Implementation Plan. We cannot get agreement in SCR to use OPE budget for the additional capacity needed.	Draft ETS has been agreed by JAB, HIEB and SCR CEAs Group and will be reported to the MCA for approval in March 2019.
CA Group Strategic Assets Management Strategy	Colin Blackburn	Turner & Townsend	Complete Phases 1&2 and commission Phase 3		01/04/2018	31/10/2019	Reaching agreement on the asset management arrangements to be put in place.	Phase 1 completed. Phase 2 condition surveys and options appraisals are underway. Developing Target Operating Model for Statutory Officers Group to consider. Will initiate commissioning of Phase 3 by end of January. Phase 3 timescale to be extended by two months to an end date of December 2019 for completion.
SCR D+C Statement/Statements of Common Ground	Garreth Bruff	SCR Heads of Planning	An agreed strategic position on housing growth and other strategic matters to support local plans and their duty to cooperate		01/12/2017	30/01/2018	Obtaining agreement by all local planning authorities and the MCA, reflecting differing stages of local plans across the city region. Securing support and officer time within districts to collate evidence and prepare an agreed narrative.	Draft work has been reviewed by Planning Policy managers in light of new NPPF requirement for LPAs to develop 'statements of common ground'. The scope for an SCR wide statement of common ground has been prepared and agreed by Heads of Planning to agree in November 2018, and HIEB considering in January 2019. The aim is to have a draft statement prepared in full for the end of March 2019 as a basis for more detailed work over 2019.
Continuous improvement of planning services	Garreth Bruff	SCR Heads of Planning	An more consistent and standardised approach to planning services, with sharing of best practice		01/11/2018	30/06/2019	Obtaining agreement by all city region authorities and the CA; securing staff time and input from individual districts over the course of the review.	Presentation made by PAS to Heads of Planning in June. Draft proposal for an SCR wide review agreed in principle by SCR Heads of Planning in September. Financial support and staff time from individual LPAs secured and an initial workshop taking place in Jan/Feb 2019.
SCR Strategic Employment Land Appraisal	Garreth Bruff	to be procured	A more joined up understanding of current employment land and how this meets the ambitions set out in the Strategic Economic Plan		15/06/2018	tbc	Obtaining agreement and a contribution to costs from local planning authorities; avoiding conflicts with local plan processes.	Draft brief for the study agreed by SCR Heads of Planning in September along with financial contributions for the work to cover estimated costs. The brief is out to procurement with intention to commission consultancy support in February 2019.
SCR Strategic Housing Market Area Study	Michael Hellewell/ Garreth Bruff	tbc	The full study		N/A	N/A	N/A	Not considered necessary to undertake this financial year in advance of completing the SCR Statement of Common Ground. Further consideration to be given to the value of this work in the next financial year.
Local Full Fibre Networks & 5G	Colin Blackburn	tbc	submission and confirmation of a successful integrated strategic bid		01/03/2018	30/06/2018	Agreement to submit a joint SCR bid, with indicative proposals for local funding contributions	Two separate bids for full fibre and 5G infrastructure (Sheffield City and Environs and also SY wide) were submitted in 2018 but both were unsuccessful. Consideration being given to Government feedback to review future opportunities and strategy for investment.